



| Session Nr | DATE | TIME | ROOM | Chair | ID | Author | Paper title |
|------------|------------------|-----------------|------|------------------|-------|----------------------------------|--|
| MARF01 | 21 April 2011 | 09.00- 10.30 | 307A | MARKUS ARNOLD | 12625 | Patricia Quesado | Factors Influencing The Implementation Of The Balanced Scorecard In Portugal: Empirical Evidence From Privately Owned And Publicly Owned Organizations |
| | | | | | 13179 | Davide Rizzotti | Effectiveness Of The Implementation Of An Interorganizational Performance Measurement System: Evidences From A Multi- Case Study |
| | | | | | 13462 | Regina Wencke Schröder | Design Of Performance Measurement Systems: Achievements And Opportunities |
| | | | | | 12437 | Mikolaj Turzynski | Performance Measurement In Juliusz Au'S Theory Of Agricultural Accounting In 19th Century Poland |
| | | | | | 13000 | Fabienne Villeseque- Dubus | What Uses Of The Budge In Performing Arts Organizations? |





| Session Nr | DATE | TIME | ROOM | Chair | ID | Author | Paper title |
|------------|------------------|-----------------|------|-------------------|-------|-----------------------------|---|
| MARF02 | 21 April 2011 | 09.00- 10.30 | 404B | JOHNNY JERMIAS | 12457 | Ahmed Abdel- Maksoud | Management Accounting Practices And Managerial Techniques In Manufacturing Firms: Egyptian Evidence |
| | | | | | 11727 | Fabio Frezatti | Long-Term Asset Investment Decisions: What Is The Adherence To The Theoretical Model? |
| | | | | | 12864 | Masafumi Fujino | Management Control Systems And Strategising: A Case Study Of A Japanese Manufacturing Company |
| | | | | | 12631 | Fredrik Hartwig | The employment of capital budgeting methods in Swedish listed companies |
| | | | | | 12221 | Brendan O'Connell | Actor-Network Theory: A Critical Appraisal |
| MARF03 | 21 April 2011 | 11.00- 12.30 | 307A | JUAN J. SEGOVIA | 13072 | Eleftherios Aggelopoulos | Value Based Management At Lower Levels Using A Retail Banking Setting: Identification Of Operational Value Drivers |





| Session Nr | DATE | ТІМЕ | ROOM | Chair | ID | Author | Paper title |
|------------|------------------|-----------------|------|----------------------|-------|-------------------|--|
| MARF03 | 21 April 2011 | 11.00- 12.30 | 307A | JUAN J. SEGOVIA | 11977 | Louise Kloot | Responding To Multiple Stakeholders: Affordable Housing In Australia |
| | | | | | 13046 | Matthias Meyer | The Impact Of Biases On Simulation Based Risk Aggregation: Modeling Cognitive Influences On Risk Assessment |
| | | | | | 12816 | Steen Nielsen | Risk And Management Control: A Partial Least Square Modelling Approach |
| MARF04 | 21 April 2011 | 11.00- 12.30 | 404B | AURÉLIEN RAGAIGNE | 12640 | Elodie Allain | Time-Driven Costing For Explaining Variations In The Time Demands Made By Different Types Of Transactions In The Service Sector: Difficulties And Limits |
| | | | | | 13682 | Karim Charaf | Success Of Activity- Based Costing Projects In French Companies: The Influence Of Organizational And Technical Factors |





| Session Nr | DATE | ТІМЕ | ROOM | Chair | ID | Author | Paper title |
|------------|------------------|-----------------|------|---------------------------|-------|--------------------|---|
| | | | | | 11343 | Christian Gille | Cost Of After-Sales Service And Customer Misbehaviour - The Case Of Industrial Services |
| | | | | | 13481 | Hiroto Kataoka | Building Micro-macro Loops Using Abc Information And Organizational Contexts: The Advantage Of Japanese Excellent Companies |
| | | | | | 12597 | John Slof | Factors Affecting The Routinization Of New Management Accounting Tools. The Case Of Activity-Based Costing |
| MARF05 | 21 April 2011 | 14.00- 15.30 | 307A | REGINA WENCKE SCHRÖDER | 12037 | Markus Arnold | Costly Budget Negotiations And Financial Distress: An Experimental Investigation |
| | | | | | 12024 | Chris Hunt | Managing Carbon- Related Costs Through Political Mechanisms And Carbon Accounting |





| Session Nr | DATE | TIME | ROOM | Chair | ID | Author | Paper title |
|------------|------------------|-----------------|------|-------------------------|-------|-----------------------|--|
| | | | | | 11258 | Marko Reimer | Impact Of Management Accountants On Managers' Strategic Decision-Making: New Insights Based On The Judge-Advisor-Model |
| MARF06 | 21 April 2011 | 14.00- 15.30 | 307B | ANGELOS TSAKLANGANOS | 12991 | Marko Berland | Rhetoric And The Fate Of Budgeting |
| | | | | | 12274 | David Brown | Annual Budgets, Rolling Forecasts And Competitive Strategy |
| | | | | | 12101 | Sean Byrne | Perceptions of the role conflicts and ambiguities of management accountants in multinational subsidiaries |
| | | | | | 11901 | Cristina Campanale | Do Management Accounting Systems Influence Organizational Change Or Vice-Versa? Evidence From A Case Of Constructive Research In The Healthcare Sector |





| Session Nr | DATE | TIME | ROOM | Chair | ID | Author | Paper title |
|------------|------------------|-----------------|------|----------------|-------|-----------------------------|--|
| | | | | | 13777 | Majidul Islam | The Link Between Perception Of Bsc Implementation And Corporate Strategy And Its Impact On Performance: A Contingency Approach |
| MARF07 | 21 April 2011 | 14.00- 15.30 | 404B | JUKKA PELLINEN | 13141 | Maria-Teresa Canet-Giner | Management Control Paths: Applying Loc In Interorganisational Relationships |
| | | | | | 11898 | Sven-Olof Collin | Drivers Of A Budgets Functional Emphasis: A Survey Of Swedish Organizations |
| | | | | | 12919 | Sabina Du Rietz | The practice of holding to account: a study of a community of practice |
| | | | | | 13649 | Laurence Ferry | An Archaeology Of Enabling Control In The State |





| Session Nr | DATE | TIME | ROOM | Chair | ID | Author | Paper title |
|------------|------------------|-----------------|------|-------------------|-------|----------------------------|--|
| | | | | | 13401 | Marie- Leandre Gomez | Organizational Knowledge Dynamics In Management Control Practices |
| MARF08 | 21 April 2011 | 16.00- 17.30 | 307B | THOMAS GÜNTHER | 12824 | Paola Demartini | A Path Model For The Choice Of A Useful Intellectual Capital Approach. Evidence From A High-Tech Global Player |
| | | | | | 13332 | Christoph Endenich | Two Decades Of Research On Comparative Management Accounting – Achievements And Future Directions |
| | | | | | 13529 | Patricia Everaert | The Accountant As Business Advisor |
| | | | | | 13237 | Cathérine Grisar | Simulation In Management Accounting: A Systematic Review Of Literature In German- Speaking Countries From 1980-2009 |





| Session Nr | DATE | TIME | ROOM | Chair | ID | Author | Paper title |
|------------|------------------|-----------------|------|----------------------|-------|--|--|
| MARF09 | 21 April 2011 | 16.00- 17.30 | 404B | MARIA MAJOR | 13278 | Amélia Cristina Ferreira Da Silva | The Use Of Accounting Information Systems In Decision-Making By The Directors Of Clinical Services |
| | | | | | 13483 | Maria Do Ceu Gaspar Alves | Accounting Data For Managerial Decision- Making Purposes |
| | | | | | 11223 | Mahmoud Nassar | The Implementation Of Management Accounting Innovations Within The Jordanian Industrial Sector: The Role Of Supply-Side Factors |
| | | | | | 12435 | José Carlos Tiomatsu Oyadomari | Use Of Management Control And Decisions In Brazilian Healthcare Organizations: An Exploratory Study |
| | | | | | 13592 | Gerhard Speckbacher | The Association Between Control Mechanisms And Firm Capabilities |
| MARF10 | 22 April 2011 | 09.00- 10.30 | 305B | CHRISTIAN LOHMANN | 12122 | Reinaldo Guerreiro | Integrated Logistics, Supply Chain Management, And Logistics Costs: A Study Of Brazilian Companies |





| | 1 | 1 | 1 | 1 | | | |
|------------|------------------|-----------------|------|-------------|-------|----------------------|---|
| Session Nr | DATE | ТІМЕ | ROOM | Chair | ID | Author | Paper title |
| | | | | | 12910 | Emanuel Junqueira | Antecedents Of The Management Control System Design Definition: Empirical Evidence In Brazilian Companies |
| | | | | | 12331 | Takehisa Kajiwara | Factors Influencing The Use Of Quality Costs In Tqm Environments: Evidence From Japan |
| | | | | | 12837 | Rolf G Larsson | Conceptualizing Control In Developing Processes |
| | | | | | 13653 | Suaniza Mamat | Enabling Uses Of Open Book Accounting In Supply Chain |
| MARF11 | 22 April 2011 | 09.00- 10.30 | 307A | ROBERT RIEG | 12781 | Tarmo Kadak | Does Efficiency Of Pms Influence Organizational Performance? Case Study |
| | | | | | 12369 | Jeongho Koo | The Effect Of Earning Management Incentives On The Asymmetric Cost Behavior |





| Session Nr | DATE | TIME | ROOM | Chair | ID | Author | Paper title In Search Of Conceptual Foundations Of The |
|------------|------------------|-----------------|------|--------------------|-------|----------------------|---|
| | | | | | 11712 | Gerald Naro | Balanced Scorecard: Discussion On The Strategy-Control Relation With The Simons' Levers Of Control Model. |
| | | | | | 11805 | Robert Obermaier | Inventory Holdings And Firm Performance: The Case Of German Corporations |
| | | | | | 11406 | Odysseas Pavlatos | Strategic Management Accounting Techniques: The Impact Of Cfo Characteristics, Organizational Life Cycle Stage, And Quality Of Is Information |
| MARF12 | 22 April 2011 | 11.00- 12.30 | 307B | LAURA BROCCARDO | 12616 | Claire Dambrin | Who Is She And Who Are We? A Reflexive Journey In Research Into The Rarity Of Women Executives In Accountancy |
| | | | | | 12107 | Kirsi-Mari Kallio | Is There A Link Between Accounting, Creativity And Innovation? A Systematic Literature Review |





| Session Nr | DATE | TIME | ROOM | Chair | ID | Author | Paper title |
|------------|------------------|-----------------|------|------------|-------|-------------------------------|---|
| | | | | | 11210 | Anja Kolburg | Open Book Accounting: When Companies Strip To The Buff |
| | | | | | 12922 | Teija Laitinen | Transformational Leadership And Success Of A Firm |
| | | | | | 12160 | Pascal Langevin | Budgeting Systems And Organizational Commitment: The Mediating Effects Of Justice And Trust. |
| MARF13 | 22 April 2011 | 11.00- 12.30 | 404B | PAUL ANDON | 11799 | Ivam Ricardo Peleias | Analysis Of Satisfaction Level Among Brazilian Managers Hiring Administrative And Financial Services Through Outsourcing |
| | | | | | 12467 | Evelyn Van Der Hauwaert | The Impact Of The Development And Use Of The Balanced Scorecard On Middle Managers' Autonomous Motivation |
| | | | | | 12077 | Sari Viskari | Order-Based Working Capital Management: How Your Customers Tie Your Capital? |





| Session Nr | DATE | TIME | ROOM | Chair | ID | Author | Paper title |
|------------|------------------|-----------------|------|---------------------|-------|---------------------------------|--|
| | | | | | 12074 | Tomasz Wnuk-Pel | Satisfaction And Benefits Of Abc Implementation. Polish Experience Compared To Usa And Australia |
| | | | | | 11938 | Beata Zyznarska- Dworczak | New Dimension Of Management Accounting Tools – Analysis Of Literature And Own Research |
| MARF14 | 22 April 2011 | 14.00- 15.30 | 304A | PRABHU SIVABALAN | 12081 | Maria Major | Managing Hospitals By Numbers: A Study Of The 'company-Isation' Of Portuguese Public Hospitals |
| | | | | | 11401 | Martin Quinn | Routines In Management Accounting: A Research Note On Inter- Relatedness |
| | | | | | 12514 | Aurélien Ragaigne | Learn And Discipline, Or Interlocked Functions Of The Evaluation Of Public Services By Users' Satisfaction |
| | | | | | 12740 | Gerrit Sarens | The Impact Of Business Advice Provided By External Accountants On Sme Performance |





| Session Nr | DATE | TIME | ROOM | Chair | ID | Author | Paper title |
|------------|------------------|-----------------|------|------------|-------|---------------------|--|
| | | | | | 11758 | Juan J. Segovia | The Role Of The Bonus System In The Success Of Quality Management Practices: An Exploratory Empirical Study |
| MARF15 | 22 April 2011 | 14.00- 15.30 | 304B | SOF THRANE | 12784 | Luciane Reginato | Relationships Between External Environment, Organisational Culture, And Management Control Systems In Large Brazilian Companies |
| | | | | | 12298 | Robert Rieg | Explaining The Rpe Puzzle With Rank Uncertainty, Herding And Regression To The Mean – A System Dynamics Approach |
| | | | | | 13313 | Daphne Rixon | Peeling Back The Sacred Canopy: Is There A Sacred-Secular Gap In Accounting And Managerial Practices In The Anglican Church Of Canada? |
| | | | | | 13448 | Peter G. Roetzel | The Benefit Of Management Accounting In Idea Management Systems: Evidence From German Industries |





| Session Nr | DATE | ТІМЕ | ROOM | Chair | ID | Author | Paper title |
|------------|------------------|-----------------|------|-------------------|-------|----------------------|--|
| | | | | | 12406 | Björn Schäfer | Influence Of Corporate Governance On Controlling – An Empirical Study Of Large German Companies |
| MARF16 | 22 April 2011 | 16.00- 17.30 | 304A | ROLF G LARSSON | 12671 | Magdy Abdel-Kader | Operational Performance Indicators, Innovative Managerial Practices, Advanced Manufacturing Technologies And Operational Staff Involvement In Firms: An International Comparative Analysis |
| | | | | | 13572 | Mohammed Al-Omiri | A Study Of The Factors Influencing The Adoption Of Bsc Systems:empirical Study In The Ksa Companies |
| | | | | | 13465 | Fabien De Geuser | Can Less Be More? Loosening Some Unnecessary And Misleading Assumptions Of The Cost Volume Profit Analysis When Using The Degree Of Operating Leverage |





| Session Nr | DATE | ТІМЕ | ROOM | Chair | ID | Author | Paper title |
|------------|------------------|-----------------|------|-------------------|-------|---|--|
| | | | | | 13603 | Raquel Florez-Lopez | Effects Of Management Control Systems On Interorganizative Performance. An Empirical Study Of Export Efficiency |
| | | | | | 12042 | M ^a Beatriz González Sánchez | The Balanced Scorecard In Healthcare: Italy, Spain And Portugal. A Review Of Recent Literature. |
| MARF17 | 22 April 2011 | 16.00- 17.30 | 304B | MARTIN MESSNER | 13247 | Riccardo Stacchezzini | Organization Of Music Events, Accounting Change And Power Stability During The Last Years Of The Duchy Of Mantua (late 1600, Early 1700) |
| | | | | | 12885 | Pasi Syrjä | Do Entrepreneurial Characteristics Affect To Small Firm's Managemen Accounting Practices? |
| | | | | | 12896 | Henri Teittinen | Mcs In The Venture Capitalist Driven Integration Process |





| Session Nr | DATE | TIME | ROOM | Chair | ID | Author | Paper title |
|------------|------|------|------|-------|-------|--------------------|---|
| | | | | | 12088 | Erkki Vuorenmaa | Collaboration Without Trust And Control: Reasons, Problems And Implications |
| | | | | | 13040 | Satoka Yamane | An Empirical Study Of The Function Of Mcs As A Tool Enabling Effective Environmental Scm |